

# ADAM GREGORY SKELTON, PhD, MPH

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## SUMMARY:

Experienced and energetic public health program manager, advisor, researcher, and leader seeking opportunities to leverage understanding of public health systems, strategy, policy, capacity-building, and processes to enhance the provision of population health services within a policy, programmatic, or research environment.

## EDUCATION:

**Doctor of Philosophy in Health Services Research**, Saint Louis University School of Public Health, St. Louis, MO. Emphasis: Epidemiology. May 1995.

Dissertation: The Relationship Between the Spatial Structure of Health Systems and Sub-Regional Variations in Health. Chair: William R. True, PhD, MPH. Accepted by the Graduate School of Saint Louis University - March 1995.

**Master of Public Health**, Saint Louis University School of Public Health, St. Louis, MO. Emphasis: Epidemiology and Community Health. May 1996. Twelve hours of Graduate Coursework as Visiting Scholar. The Johns Hopkins University School of Hygiene and Public Health, Department of Epidemiology, Baltimore, MD.

**Bachelor of Science**, Baker University, Baldwin City, KS. Majors: Psychology and Biology. Minors: Business, Mathematics, and Sociology. May 1986.

**Certificate in Clinical Health Care Ethics**, Institute for Clinical Health Care Ethics, Center for Health Care Ethics, Saint Louis University Health Sciences Center, St. Louis, MO. May 1990.

## EXPERIENCE:

**Lead, CDC Steven M. Teutsch Prevention Effectiveness Fellowship, Division of Scientific Education and Professional Development, Center for Surveillance, Epidemiology, and Laboratory Services**, January 2009 to present, full time. Provide leadership and program management services for the CDC Steven M. Teutsch Prevention Effectiveness Fellowship to create the largest post-doctoral training program in health economics in the US.

- Responsible for bringing over 125 economists and decision scientists to the CDC to perform exceptional public health economics research, practice, and policy
- Led an initiative to identify Prevention Effectiveness Domains of Learning, Competencies, Performance Requirements, and Curriculum
- Led marketing and outreach activities that resulted in a 400% increase in fellowship positions between 2009 and 2020 and an increase in the number of applications by 200% as well during the same time frame
- Developed and delivered a vibrant program of experiential and didactic trainings and seminars, engaging leaders in the field of public health economics and decision sciences
- Created mechanisms and opportunities for economists to work together across the CDC around key strategic issues such as health reform and “Winnable Battles”
- Engaged external stakeholders to enhance and assure the visibility of the program
- Refined and enhanced the policies and procedures of the fellowship through collaboration with DSEPD, stakeholders, HRO, and other entities

- Mentored and advised fellows and supervisors on scientific and policy projects
- Developed and managed a range of contracts and cooperative agreements
- Navigated the program through multiple leadership changes and re-organizations
- Participated and advised on numerous task forces and workgroups across the CDC
- Served as reviewer for the American Society of Health Economists, Journal of Public Health Management and Practice, Southern Economics Association
- 2016 recipient of the BHSSWG Award for Innovation and Leadership in the Development of Behavioral and Social Scientists
- Developed the Prevention Effectiveness Leadership Advanced Practicum

#### **Service at CDC**

- Steering Committee of the Health Economics Research Group
- Advisory Committee of the CDC University School of Public Health and Medical Science
- Advisory Committee of the CDC University Faculty Training Network
- Charles C. Shepard Award Selection Committee
- CDC Science Ambassadors Program
- Evaluation Workgroup of CSELS/DSEPD

#### **Awards**

- CDC Honor Award Nominee, Excellence in Quantitative Sciences, 2015
- CDC Honor Award Nominee, Excellence in Quantitative Sciences, 2016
- CSELS Honor Award, Excellence in Quantitative Sciences, 2016
- Innovation and Leadership in the Development of Behavioral and Social Scientists, Behavioral and Social Science Working Group, 2016
- CSELS Honor Award, 2018

**Independent Consultant / Director, Broad Street Consulting Group, Inc.,** February 2006 to January 2009, full time. Provide advisory services in the areas of public health information exchange and public health planning, preparedness, and response. Primary client was the U.S. Centers for Disease Control and Prevention. Projects include:

- Developed the Implementation Plan for the CDC “Healthiest Nation Initiative” under subcontract to MPRI, Inc.
- Lead the development of the Partnerships and Strategic Alliances Strategic Plan for the U.S. Centers for Disease Control and Prevention/National Center for Health Marketing/Division of Partnerships and Strategic Alliances (NCHM/DPSA)
- Provided operational planning services to the NCHM/DPSA in the areas of partnership and collaboration brokering and facilitation, evaluation, best practices, and training and professional development
- Helped the NCCDPHP/Division of Nutrition, Physical Activity, and Obesity Prevention develop and implement a method to identify and evaluate their programmatic partnerships and assisted with survey development and analyses
- Facilitated the CCHIS Partnership Priority Workgroup, a multi-Center initiative to develop a strategic “Roadmap” for partnerships within the National Center for Health Marketing, the National Center for Public Health Informatics, and the National Center for Health Statistics
- Assisted with the development of the “Governmental Public Health Partners” Partnership, a collaboration among ASTHO, NACCHO, APHL, CSTE, and the CDC to move the relationship from one based on a tactical cooperative agreement arrangement to a

more strategic relationship based on shared vision, investment, and responsibility and to create a “healthiest nation”

- Provided pandemic influenza advisory services (preparedness and response planning and business opportunity identification) in support of the CDC Pandemic Influenza Task Force and various public and private organizations
- Served on the CDC Public Health Ethics Committee and providing public health ethics advice and support in the areas of pandemic influenza, science, and partnerships and collaborations
- Provided support for various DPSA strategic initiatives such as Operational Excellence Assessment, HealthImpact planning, the Excellence in Partnerships Committee, the Leaders to Leaders Conference, etc.
- Developed the DPSA methodologies for the evaluation of CDC partnerships and the assessment of partner satisfaction within CDC partnerships which included frameworks, whitepapers, and surveys
- Lead the Business Breakout Sessions at the Commonwealth of Massachusetts’ Regional Pandemic Summits
- Provided technical support for pandemic influenza preparedness tabletop exercises of the National Multi-Housing Council, 2007 Risk Management Forum

**Manager, Federal Sector / Strategy & Operations**, Deloitte Consulting, LLP, Atlanta, GA ([www.deloitte.com](http://www.deloitte.com)). July 2004 to February 2006, full time. Develop business and consult within various public sector health clients such as the Centers for Disease Control and Prevention (CDC). Specific projects have included:

- Assisting in the development of Deloitte’s pandemic influenza planning, preparedness, and response advisory services
- Public health Subject Matter Expert to the Pan Canadian disease surveillance system initiative
- Public health Subject Matter Expert to the CDC “Futures Initiative” strategic planning initiative
- Public health liaison to the Atlanta Chapter of Business Executives for National Security (BENS). Assisted in the evaluation of the Atlanta area Strategic National Stockpile (SNS) emergency dispensing exercise
- Public health Subject Matter Expert to the Chicago (Department of Public Health) Health Event Surveillance System (CHESS) initiative
- Deloitte liaison to the CDC Foundation
- Public health Subject Matter Expert to the Deloitte Center for Health Solutions
- CDC liaison for Deloitte’s “Governing by Network” public/private partnership initiative, working with the National Center for Health Marketing/Office of Public and Private Partnerships
- Coordinator of the Deloitte Public Health Community of Practice
- Pandemic influenza preparedness relative to vaccine production and distribution for the Deloitte Center for Health Solutions
- Project management office (PMO) lead for the Program Evaluation Management System (PEMS), CDC/National Center for HIV, STD, and TB Prevention/Division of HIV and AIDS Prevention

**Principle Scientist & Public Health Architect, CDC National Electronic Disease Surveillance System (NEDSS) Project**, Computer Sciences Corporation, Inc., Atlanta, GA ([www.csc.com](http://www.csc.com)).

January 2004 to July 2004, full time. Consult to the Centers for Disease Control and Prevention on:

- NEDSS strategic and tactical planning - Chief Business Architect
- NEDSS software development issues including; requirements management, release planning, analysis/visualization/reporting issues, and organizational change management issues
- Project lead on the NEDSS HIV/AIDS Surveillance Program Area Module
- Lead coordinator of the NEDSS Business Continuity Initiative

**Public Health Informatics Strategy Advisor**, Northrop Grumman Mission Systems, Inc., Atlanta, GA (www.ngc.com). July 2002 to January 2004, full time. Consult to the Centers for Disease Control and Prevention to:

- Lead the information systems strategic planning and organizational restructuring initiative of the National Immunization Program
- Developed a succession planning and strategic human capital management literature review document for the National Center for Chronic Disease Prevention and Health Promotion
- Engaged the Chicago Department of Public Health in a systematic process to document current and ideal surveillance business processes to support the development of the City of Chicago's Chicago Health Event Surveillance System (CHES)
- General public health informatics business development activities related to the NGMS Centers for Disease Control Information Technology Systems (CITS) contract

#### **MILITARY SERVICE:**

Kansas Army National Guard, 1982-1989. Training; Fort Knox, KY, Fort Sam Houston, TX. United States Air Force Reserves, 1989-1992. Active Duty for Desert Shield and Desert Storm (1990/1). Served as NCOIC of nuclear, biological, and chemical (NBC) training and preparedness to the 1502 Contingency Hospital. Honors and Awards; Army Achievement Medal, Air Force Achievement Medal, National Defense Medal, Southwest Asia Service Medal w/ Cluster, Outstanding Unit Award, Kuwait Liberation Ribbon, Expert Marksmanship.

#### **PUBLICATIONS:**

**Skelton, A** and Meltzer M. "20 Years of Public Health Economics and Decision Sciences at the US Centers for Disease Control and Prevention: The CDC Steven M. Teutsch Prevention Effectiveness Fellowship, 1995-2015." Journal of Public Health Management and Practice, 2016

**Skelton A.** "Private Sector Planning, Preparedness, and Response Activities to Reduce the Impact of Pandemic Influenza." Journal of Public Health Management and Practice, 12(4), 2006, 381-387.

**Skelton A.** "The Relationship Among Cost, Quality, and Competition: An Analysis of Obstetrics Services in Missouri Hospitals." Journal of Health Care Finance, 24/1, Fall 1997, 30-44.

**Skelton A.** "Quadrat Analysis Software for the Detection of Spatial or Temporal Clustering." Statistics in Medicine, 15/7, 8, 9, April 15, 1996, 939-941.

## **REFERENCES**

Dr. Stephanie Sansom, PhD, MPH  
Lead Scientist, Quantitative Sciences and Data Management Branch  
Division of HIV and AIDS Prevention  
National Center for HIV/AIDS, Viral Hepatitis, STD, and TB Prevention

Dr. Rui Li, PhD, MPH  
Economist, Office of the Director  
Division of Reproductive Health  
National Center for Chronic Disease Prevention & Health Promotion

Dr. Martin Meltzer, PhD  
Lead Economist, Health Economics Modeling Unit  
Division of Preparedness and Emerging Infections  
National Center for Emerging and Zoonotic Infectious Diseases

Mr. Thomas Chapel  
Chief Evaluation Officer  
Office of the Director

Dr. Richard Puddy  
Director, Policy Research and Development Office  
Office of the Associate Director for Policy and Strategy

## **OFFICIAL TRANSCRIPTS AVAILABLE UPON REQUEST**